

DOE Technical Assistance Program

U.S. DEPARTMENT OF
ENERGY | Energy Efficiency &
Renewable Energy



The Parker Ranch installation in Hawaii

Building Actionable Climate Action Plans

Jennifer Clymer

ICF International

December 6, 2010

What is TAP?

DOE's Technical Assistance Program (TAP) supports the Energy Efficiency and Conservation Block Grant Program (EECBG) and the State Energy Program (SEP) by providing state, local, and tribal officials the tools and resources needed to implement successful and sustainable clean energy programs.



TAP offers:

- One-on-one assistance
- Extensive online resource library, including:
 - Webinars
 - Events calendar
 - TAP Blog
 - Best practices and project resources
- Facilitation of peer exchange

On topics including:

- Energy efficiency and renewable energy technologies
- Program design and implementation
- Financing
- Performance contracting
- State and local capacity building

Access the TAP Blog!
<http://www.eereblogs.energy.gov/tap/>

Provides a platform for state, local, and tribal government officials and DOE's network of technical and programmatic experts to connect and share best practices on a variety of topics.

Technical Assistance Program Blog

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Local Energy Rebate Programs

June 11, 2010 11:19 | Comments (1)

Maggie from Florida asks: Anyone implement an energy rebate program at a local level? Is it being managed by staff or was it contracted out competitively? Any advice on how to best implement/manage such a program?

The TAP Team responds: There are quite a few good examples of energy programs offered at a local level that offer rebates, technical assistance and other incentives. A few of these include the following:

- The City of Charlottesville and Albemarle County in Virginia jointly formed the Local Energy Alliance Program (LEAP) which is creating and administering energy efficiency (EE) programs for the residential sector. The Southeast EE Alliance (SEEA) seed funded the creation of LEAP in 2009 and the county and city have each allocated EECBG funds for LEAP to take programs to scale. They are currently working on rebates, incentives, and a local contractor network to deliver services to the residential sector. LEAP site: www.leap-va.org
- The town of Babylon, New York has rolled out the Long Island Green Homes Program in which residents can make energy efficient improvements to their homes at little or no cost and without assuming new debt through some innovative municipality-based financing initiatives. <http://www.townofbabylon.com/whatsnew.cfm?id=252>
- The Cambridge (Massachusetts) Energy Alliance is a not-for-profit organization created to save residents money, while reducing Cambridge's carbon footprint. The Alliance is working with homeowners, businesses and institutions across the city to achieve unprecedented levels of energy savings and to expand clean energy sources. They offer:
 - Comprehensive energy assessments/audits for Cambridge buildings, generally for free
 - Up to 30% reductions in energy bills
 - Energy efficiency upgrades with no up front cash required
 - A one-stop energy solution with guaranteed quality
 - See: <http://www.cambridgeenergyalliance.org/>
- The ClimateSmart programs are run by the City of Boulder, Colorado's Office of Environmental Affairs. For information on Boulder's programs, see: http://www.bouldercolorado.gov/index.php?option=com_content&view=article&id=1050&Itemid=336

The management of these programs varies. The municipalities listed above include both municipal staff tasked with running these programs and others that have an outside non-profit organization providing services on behalf of the municipality. There are other examples of municipalities that outsource these services to for-profit consulting firms (Charleston, SC is about to put out an RFP to hire one).

There is not one best way to go on implementing/managing municipal EE programs. There are good reasons and justifications for each of these three models. If the municipality is

BLOG HOME

PAGES

- TAP Blog Policy

ABOUT THE BLOG

The Technical Assistance Program Blog provides a platform for state, local, and tribal government officials that receive funding from the DOE State Energy Program and Energy Efficiency and Conservation Block Grants to connect with technical and programmatic experts and share best practices about their renewable energy and energy efficiency programs. Can't find what you're looking for? Contact the TAP Blog Team via email to suggest a topic or submit materials you'd like to share.

RELATED LINKS

- Energy Information Center
- Office of Energy Efficiency and Renewable Energy
- Weatherization & Intergovernmental Program
- Technical Assistance Program
- Solution Center

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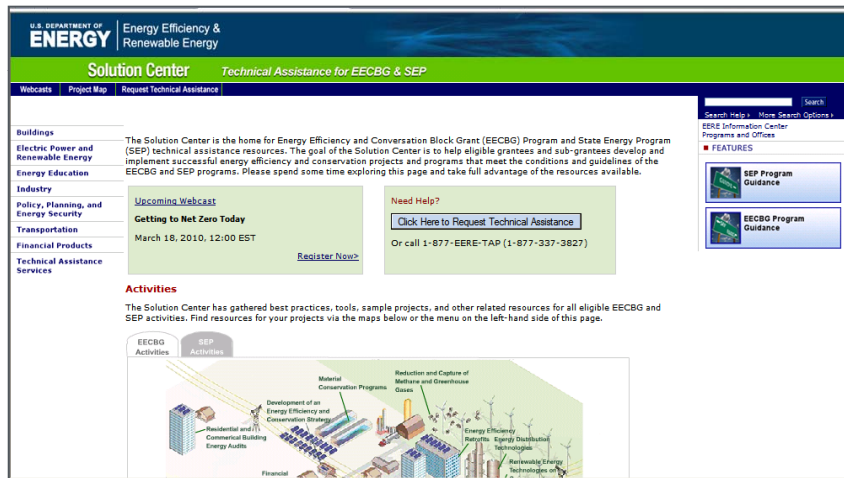
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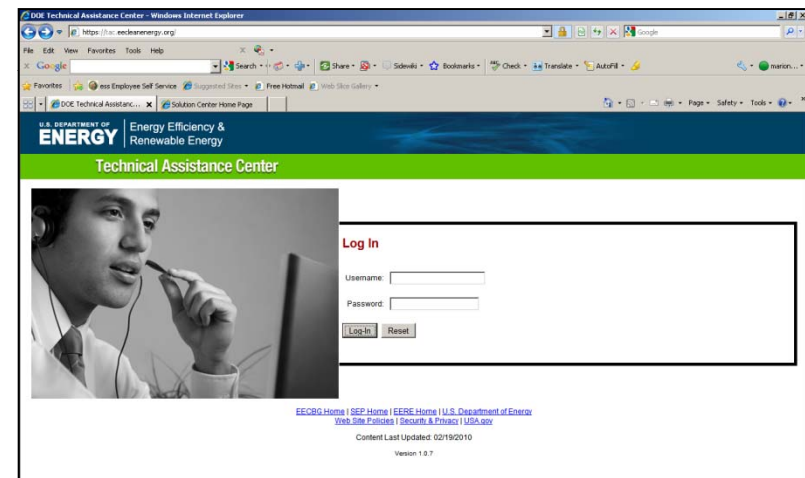
Accessing TAP Resources

We encourage you to:

1) Explore our online resources via the [Solution Center](#)



2) Submit a request via the [Technical Assistance Center](#)



3) Ask questions via our call center at 1-877-337-3827 or email us at solutioncenter@ee.doe.gov

- Acronym Review
- Why Local Climate Action?
- What Is A Climate Action Plan?
- How Do I Get Started With A Climate Action Plan?
- Upcoming Webinar Preview
- Q&A

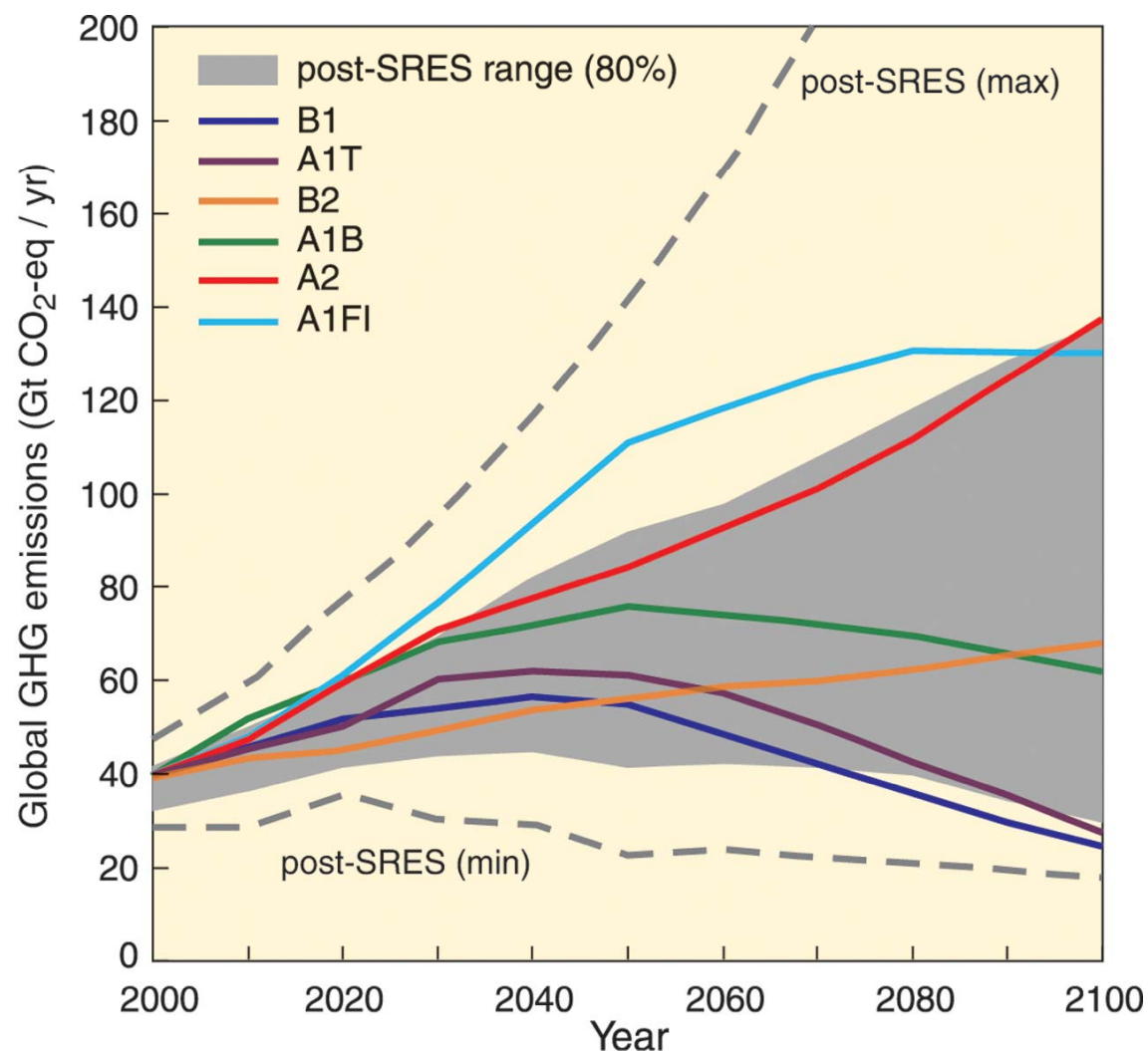
- GHG – Greenhouse Gas
- CO₂ – Carbon Dioxide
- CO₂-eq. – Carbon Dioxide-Equivalent
- MT – Metric Ton(s) = 2,200 pounds or 1.1 short (US) ton
- CAP – Climate Action Plan
- IPCC – Intergovernmental Panel on Climate Change

Why Local Climate Action?

- Urban areas represent < 1% of global land area but house 50% of global population.
- Urban population consumes 75% of global energy and emit 75% of global GHG emissions.
- Urban population projected to increase to 60% of global population by 2030.

What does this mean for future GHG output?

IPCC GHG Projections from 2000 to 2100 (No Climate Action)



Source: IPCC, *Climate Change 2007 Synthesis Report*

With no climate action, global GHG emissions could reach 25 to 90 billion MTCO₂-eq. —equivalent to CO₂ output of 6,500 to 23,000 coal plants—per year by 2030.

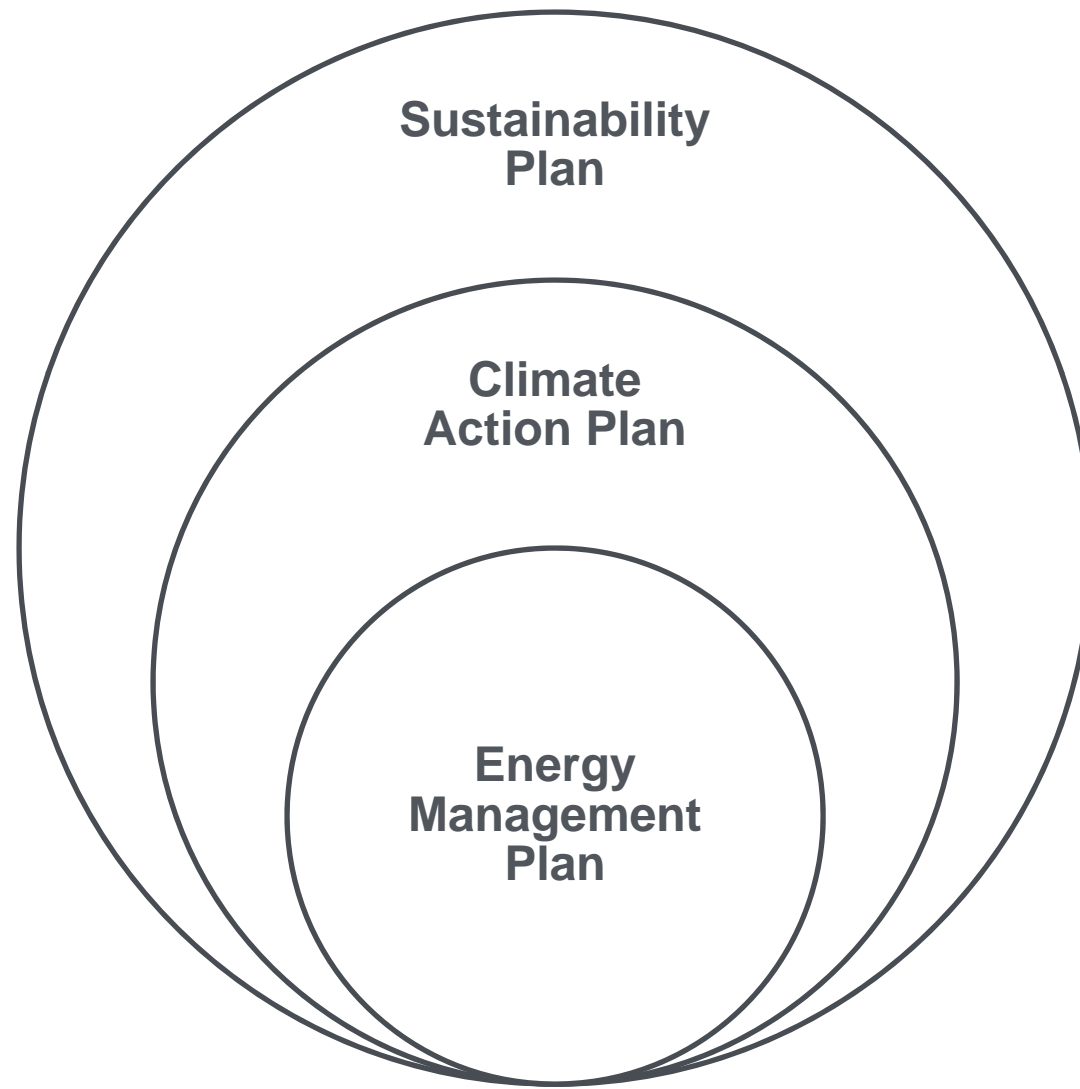
Urban Areas May Be Disproportionately Impacted by Climate Change

- Urban heat island effect heightens the impact of elevated temperatures.
 - More extreme heat days = higher risk of heat- and air pollution-related illnesses and deaths.
- Coastal location of many urban areas increases risk of damage from increased sea level rise, flooding, hurricanes, etc.
- Inland urban areas also at risk of increased drought, flooding, tornadoes, etc.
- Inland urban areas' social service infrastructure can be strained by displacement of coastal evacuees.

What is a Climate Action Plan?

A plan that outlines an entity's strategies for reducing GHG emissions (mitigation) and preparing for the effects of climate change (adaptation). It describes the **actions to be taken** and **by whom**.

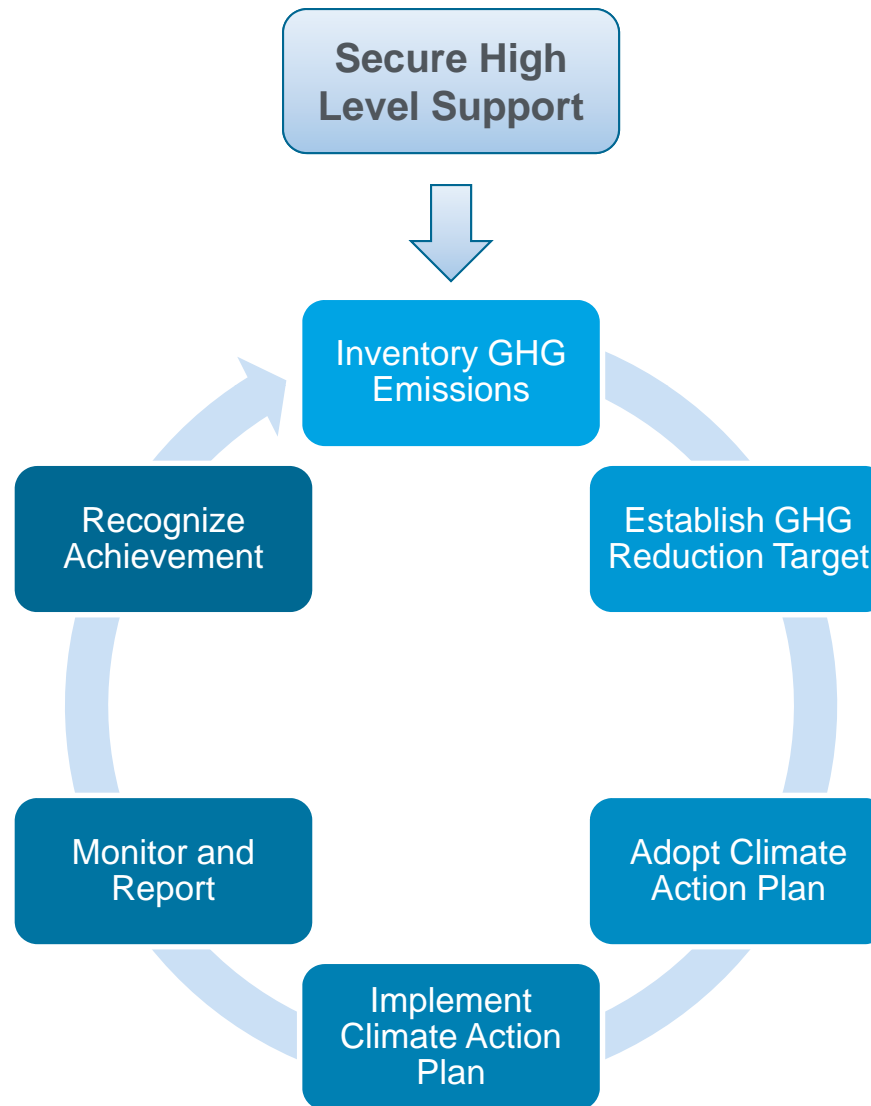
Related Types of Plans



- Developing a GHG emissions inventory (and emissions tracking mechanism)
- Creating a climate action plan
- Evaluating GHG reduction and adaptation activities
- Implementing GHG reduction and adaptation activities
- Establishing financing programs to fund long-term GHG reduction/adaptation activities

How Do I Get Started with a Climate Action Plan?

The ICLEI+ Model



Step 1 – Develop GHG Emissions Inventory

- Determine scope (“boundaries”).
 - Internal government operations only
 - Community-wide: city limits, county, MSA, utility service area
- Determine base year (and future target year).
 - Base year: 1990, 2005, year of policy adoption
 - Future year: 2020, 2050, year associated with related plans
- Determine methodology.
 - ICLEI: <http://www.iclei.usa.org/programs/climate/ghg-protocol>
 - Climate Registry: <http://www.theclimateregistry.org/resources/protocols/local-government-operations-protocol/>
 - User-defined
- Determine reporting mechanism.
 - Typically determined by methodology
 - Also influenced by preference for 3rd party reporting and verification

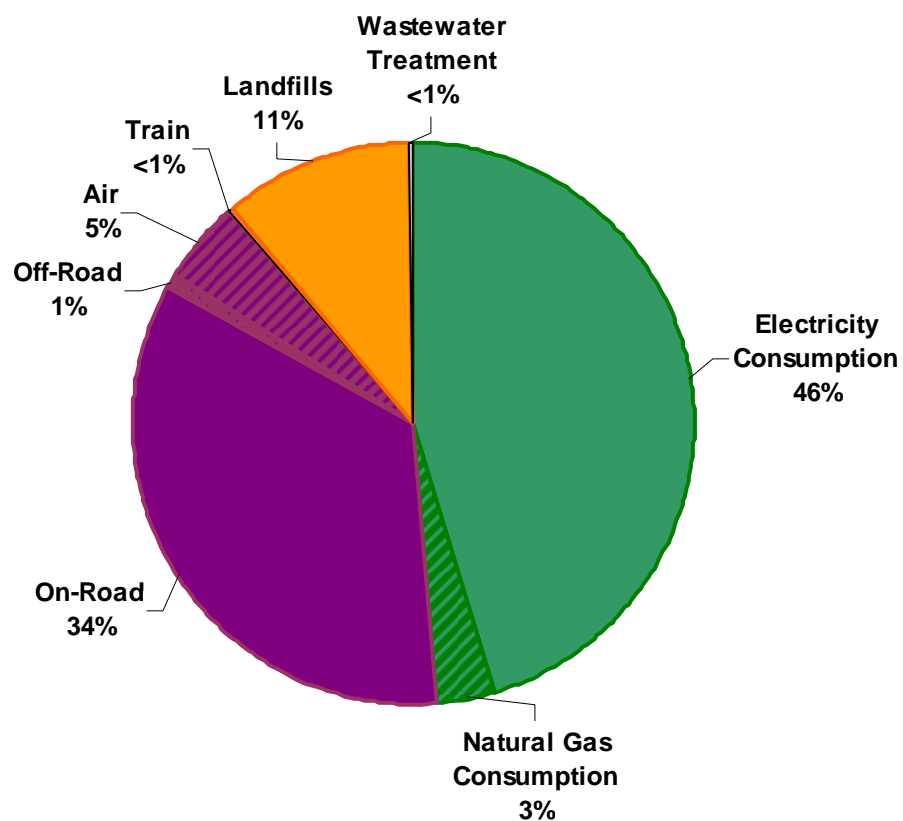
Travis County (Community) GHG Inventory, 2007



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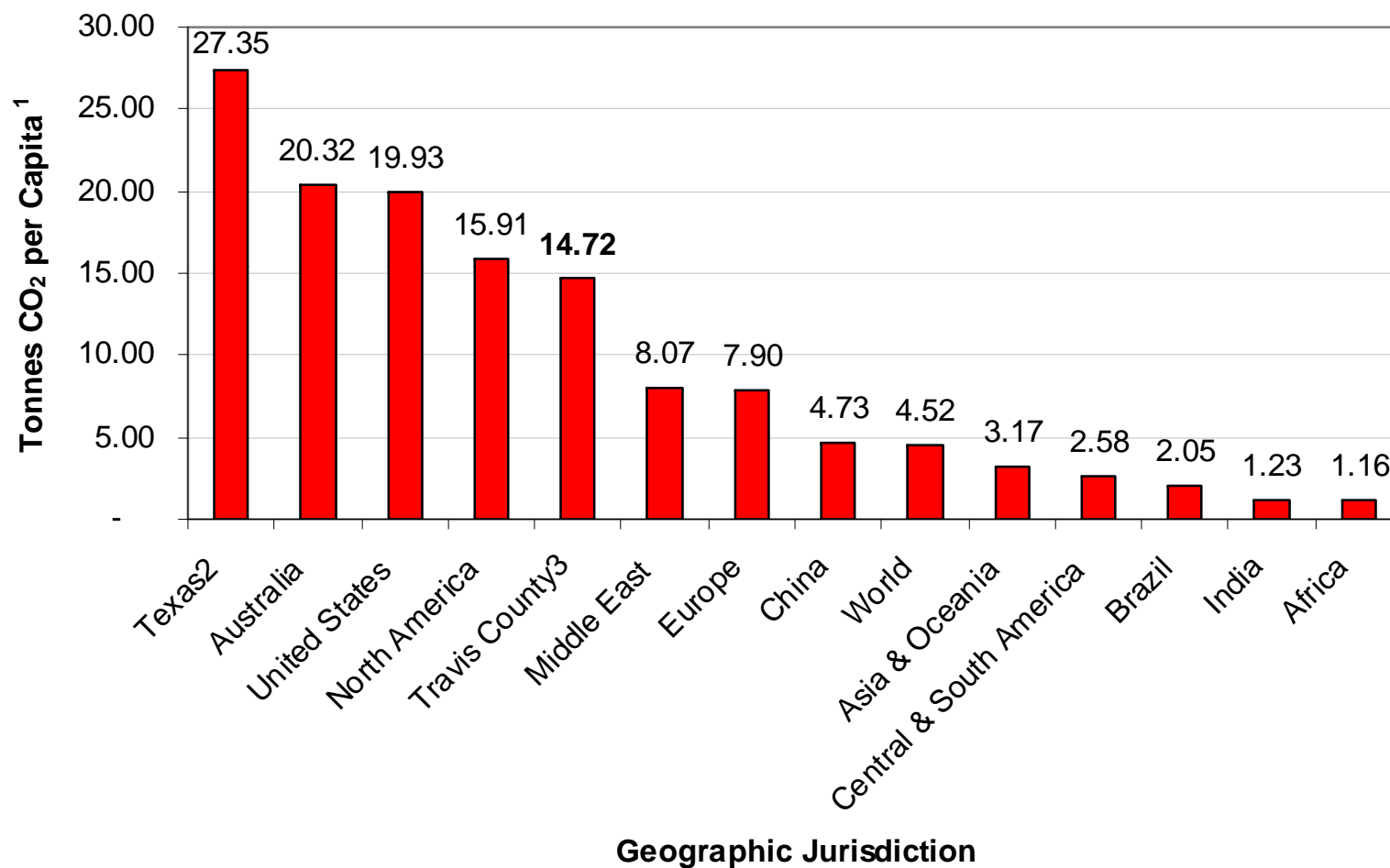
15,697,792 Metric Tons CO₂-eq.

Equivalent to annual CO₂ emissions from the electricity use of
2.0 million U.S. homes



Source: City of Austin

Comparison of Energy-related CO₂ Emissions per Capita



Source: City of Austin

Step 2 – Establish GHG Emissions Reduction Target

- Reduce GHG emissions [X]% below [base year] levels by [future target year]
 - Common base years: 1990, 2005, year of policy adoption
 - Common future target years: 2020, 2050, year associated with related plans
- Recommend phasing in GHG reductions short-, intermediate-, and long-term targets
 - Annapolis, MD Ex:
 - 50% below 2006 levels by 2012
 - 75% below 2006 levels by 2025
 - 100% below 2006 levels (carbon-neutral) by 2050

ICLEI Member Local Government GHG Reduction Base Years

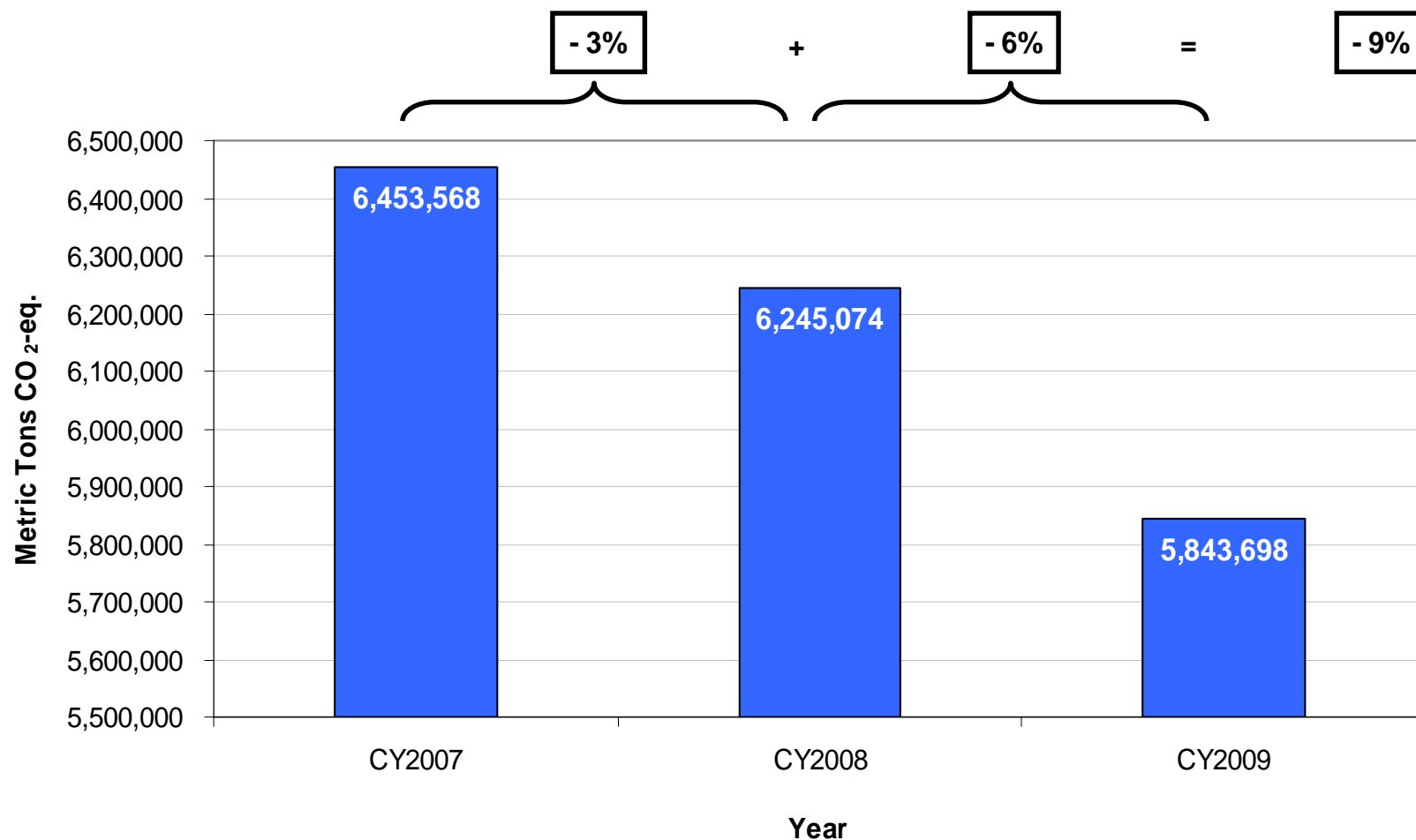
Base Year	City	Community	
1988	0	1	
1989	0	0	
1990	16	22	20%
1991	0	0	
1992	0	0	
1993	0	0	
1994	0	1	
1995	1	2	
1996	0	0	
1997	0	1	
1998	4	4	
1999	1	1	
2000	11	11	12%
2001	6	4	
2002	2	2	
2003	2	1	
2004	4	5	
2005	20	34	33%
2006	7	4	
2007	10	8	10%
2008	2	2	
2017	1	0	
TOTAL	87	103	

Source: Modified from ICLEI, Measuring Up, 2009

City of Austin Municipal Operations GHG Inventory Trends, 2007-2009

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Source: City of Austin

Steps 3 & 4 – Adopt & Implement Climate Action Plan

- Intro/Front Matter
 - Purpose
 - **Scope**
 - **Accountability**
- Baseline
- Goals
 - Mitigation - quantitative
 - Adaptation – qualitative
- **Strategies**
 - **Energy**
 - **Water**
 - **Transportation**
 - **Waste**
 - **Procurement/Materials Management**

- **Single Community-wide Plan**
 - Incorporates local government emissions and actions as subset of larger community
- **Separate Government and Community Plans**
 - Develops two separate plans outlining the emissions and actions of the local government and community separately
- **Sub-government Level Plans**
 - Modification on government-only plan where each department/agency creates its own plan

- Pros
 - May be more comprehensive
 - May better document government-community interrelationships
 - May provide a forum for community engagement
- Cons
 - May weaken accountability
 - May add time to plan
 - May stifle information/idea exchange

- Pros
 - May improve accountability
 - May expedite process
 - May facilitate information/idea exchange
- Cons
 - May be difficult to segregate emissions
 - May stifle information/idea exchange
 - May reduce transparency
 - May duplicate effort

- Pros
 - May increase accountability
 - May increase applicability
- Cons
 - May duplicate effort
 - May be more resource-intensive
 - May stifle information/idea exchange

- Establish a central office/authority responsible for oversight, performance, and reporting.
- Translate goals/actions to department-specific performance measures.
- Translate goals/action to employee-specific performance measures.
- Commit to publicly disclose plan and progress.

- Pros
 - Centralizes accountability
 - Facilitates cross-departmental action
 - Provides one voice
- Cons
 - May be cost-prohibitive
 - May be too centralized

- Pros
 - Decentralizes accountability
 - May use established reporting structure
 - May facilitate employee-level performance measurement
- Cons
 - May be difficult to assign performance measures
 - Budget timeline may not align with emissions reporting timeline
 - Emission changes may be outside department control

- Pros
 - Further decentralizes accountability
 - Uses established reporting structure
- Cons
 - May be difficult to assign performance measures
 - Emission changes may be outside individual control

- Pros
 - Uses public pressure to ensure accountability
 - Promotes government transparency and inclusivity
- Cons
 - Establishes expectation of continued reporting

- Emission sources typically addressed include:
 - Energy
 - Water
 - Transportation
 - Waste
 - Procurement/Materials Management
- For each emission source category, identify strategies to:
 - Measure: Assess current conditions
 - Act: Implement mitigation/adaptation measures
 - Track: Appoint responsible party to monitor progress
- Consider categorizing strategies into Operational and Technological strategies

Mitigation

- Measure:
 - Government: Benchmark facilities' energy use.
 - Community: Identify high energy use/energy intensity areas.
- Act:
 - Government: Implement a green IT program.
 - Community: Host a community energy challenge.

Mitigation and Adaptation

- Track:
 - Government: Appoint an energy coordinator(s).
 - Community: Implement a smart grid program to enable energy use monitoring and management.

Adaptation

- Measure:
 - Both: Identify vulnerability to energy supply shocks/disruptions.
 - Both: Identify vulnerability to peak energy demand events.
- Act:
 - Both: Encourage energy provider to forecast future energy needs based on climate change models.
 - Both: Promote energy conservation and smart grid efforts to avoid peak demand spikes.

Mitigation

- Measure:
 - Government: Benchmark facilities' water use.
 - Community: Conduct a survey of public landscaping's water intensity.
- Act:
 - Government: Use untreated and/or reclaimed water where feasible.
 - Community: Deploy residential/commercial/industrial audit teams.

Adaptation

- Measure:
 - Both: Identify vulnerability to water supply shocks/disruptions.
- Act:
 - Both: Encourage water provider to forecast future water needs based on climate change models.
 - Both: Upgrade to “smart” water distribution system to identify and repair leaks (or potential leaks).

Mitigation and Adaptation

- Track:
 - Government: Appoint water coordinator(s).
 - Community: Install individual meters and implement dynamic pricing.

Mitigation

- Measure:
 - Government: Identify underused/oversized fleet vehicles for downsizing.
 - Community: Evaluate capacity constraints of road network.
- Act:
 - Government: Employ route optimization software with GPS tracking.
 - Community: Implement parking cash-out program.

Mitigation and Adaptation

- Track:
 - Government: Appoint transportation coordinator(s).
 - Community: Implement intelligent transportation systems that can monitor and regulate traffic flow.

Adaptation

- Measure:
 - Both: Identify infrastructure vulnerable to heat stress.
- Act:
 - Government: Develop specification for heat-tolerant asphalt.
 - Both: Target tree planting to maximize street cover in vulnerable areas.

Mitigation

- Measure:
 - Both: Perform waste stream audit to identify types, volumes, and flows of waste.
- Act:
 - Government: Label trash cans as “Landfill” and provide clear signage for recycling/ composting options.
 - Community: Implement single-stream recycling.

Adaptation

- Measure:
 - Both: Identify new waste streams that may be induced by climate change.
- Act:
 - Both: Evaluate reuse options for new waste streams.

Mitigation and Adaptation

- Track:
 - Government: Appoint waste coordinator(s).
 - Community: Implement waste collection measurement systems that charge by weight rather than flat fee.

Mitigation

- Measure:
 - Government: Survey top commodities/ services procured for lifecycle GHG mitigation opportunities.
 - Community: Survey regional import/export flows for locally sourced opportunities.
- Act:
 - Government: Use “best value” contracting.
 - Government: Adopt refrigerant management procedures.
 - Community: Support locally sourced food and products.

Mitigation and Adaptation

- Track:
 - Government: Appoint procurement/materials management coordinator(s).

Adaptation

- Measure:
 - Government: Evaluate durability of goods/materials under climate stressors.
 - Community: Identify crops vulnerable to climate change.
- Act:
 - Government: Develop specification for heat-tolerant asphalt.
 - Community: Support R&D to enhance resiliency of local agricultural products.

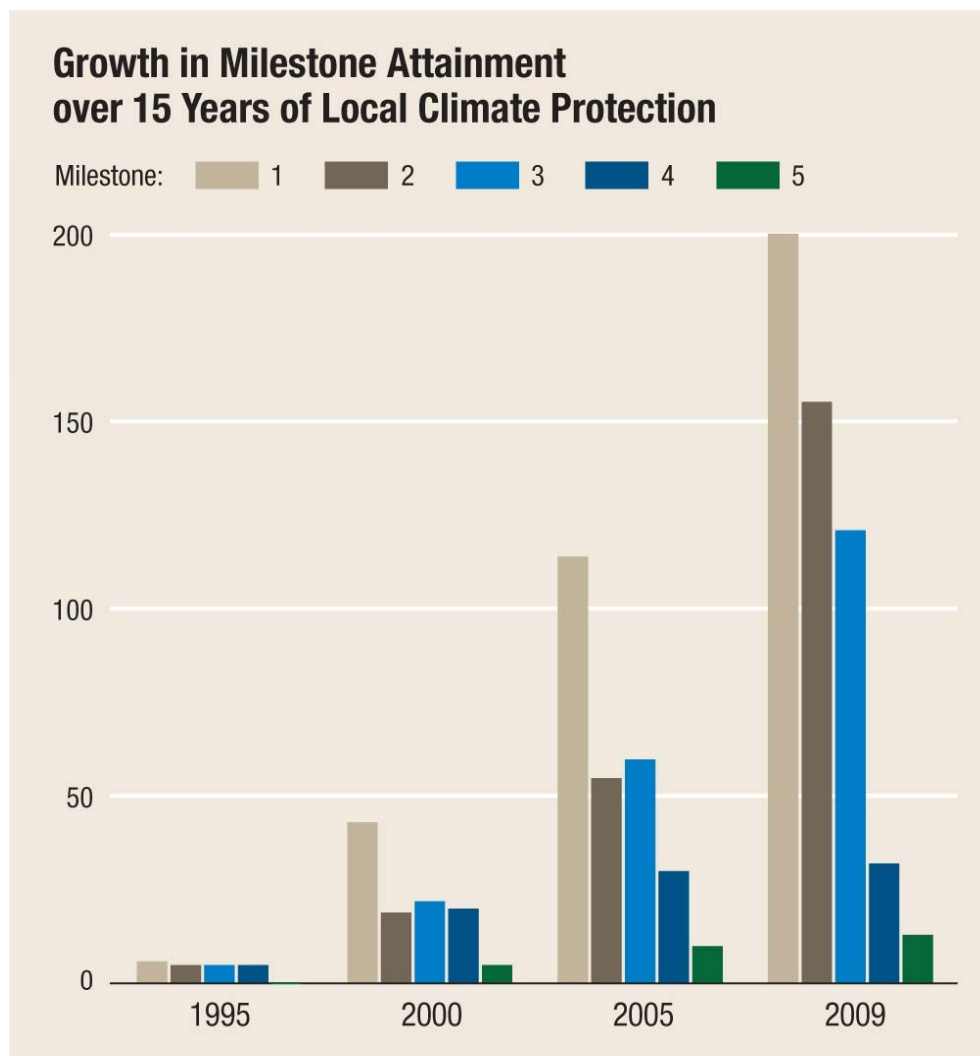
Step 5 – Monitor and Report on Climate Action Plan

- Update GHG emissions inventory on regular basis.
 - Annually
 - Every 3 years, 5 years, etc.
- Report progress towards achieving goals.
 - Annual report
 - Annual budget/business plan
- Modify where needed.
 - Intermediate goals provide flexibility

ICLEI Member Cities with Climate Action Plans, 1995 through 2009



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Source: ICLEI, *Measuring Up*, 2009

Step 6 – Recognize Achievement

- Government
 - Allow departments to keep operational cost savings.
 - Provide acknowledgement from mayor.
 - Highlight employees/departments online and in newsletters.
- Community
 - Label/certification program
 - Free press
 - Awards ceremonies

1. Develop a baseline GHG emissions inventory (and forecast).
2. Establish an emissions reduction target based on historical (and forecasted emissions).
3. Adopt a climate action plan to achieve the emissions reduction target.
4. Implement the climate action plan.
5. Monitor and report on climate action plan progress and re-evaluate plan as needed.
6. Recognize achievement.

Celebrate the milestones; learn from the mistakes.

- DOE Technical Assistance Program Solution Center:
<http://www1.eere.energy.gov/wip/solutioncenter/default.html>
- EPA State and Local Climate and Energy Program:
<http://www.epa.gov/statelocalclimate/index.html>
 - ENERGY STAR Guidelines for Energy Management:
http://www.energystar.gov/index.cfm?c=guidelines.guidelines_index
 - ENERGY STAR Portfolio Manager:
http://www.energystar.gov/index.cfm?c=evaluate_performance.bus_portfoliomanager
 - EPA Global Warming Potentials of ODS Substitutes:
<http://www.epa.gov/ozone/geninfo/gwps.html>
- Center for Climate Strategies:
<http://www.climatestrategies.us/>
- ICLEI Climate Change Program:
<http://www.icleiusa.org/programs/climate>
 - ICLEI Climate Action Plan Template:
[http://coolcalifornia.org/article/tips-to-develop-a-climate-action-plan#Climate Action Plan Template](http://coolcalifornia.org/article/tips-to-develop-a-climate-action-plan#Climate_Action_Plan_Template)
- CoolCalifornia.org Climate Action Planning:
<http://coolcalifornia.org/article/climate-action-planning>
- List of Local Government Climate Action Plans:
http://www.opr.ca.gov/ceqa/pdfs/City_and_County_Plans_Addressing_Climate_Change.pdf

Please join us again:

Title: **Procuring and Implementing Solar Projects on Public Buildings:
How to Avoid Common Pitfalls**

Host: Jeffrey Schultz and Kimberly Owens, ICF International

Date: Wednesday, December 8, 2010

Time: 1:00 – 2:30 pm EST

Title: **ESPC Pricing and Financing**

Host: ICF/SENTECH

Date: Thursday, December 16, 2010

Time: 1:30 – 2:30 pm EST

For the most up-to-date information and registration links, please visit the
Solution Center webcast page at www.wip.energy.gov/solutioncenter/webcasts

Questions?